

## Level Crossing Removal Program

### BENEFIT MANAGEMENT PLAN

#### Part 2: Reporting and responsibilities

## Benefit 1: Improved productivity from more reliable and efficient transport networks

|                              |   |
|------------------------------|---|
| <b>KPI 1:</b>                | <b>Network efficiency</b>   |
| Measure 1:                   | Travel time in minutes from specified origin to destination during a specified time period through the level crossing which is directly attributable to the level crossing removal.   |
|                              | Baseline Existing conditions  |
|                              | Target 100% of sites will have an improvement in travel time following removal of level crossings. Specific details of origin and destinations to be determined in Project Proposals. |
|                              | Interim target 100% of sites with construction completed by the end of 2018 have improved travel time   |
|                              | Source Travel time surveys  |
| Measure 2:                   | Increased vehicle, pedestrian and cyclist throughput per hour in a defined area around the level crossing   |
|                              | Baseline Existing conditions  |
|                              | Target 100% of sites will have increased throughput of vehicles, cyclists or pedestrians following removal of level crossings   |
|                              | Interim target 100% of sites with construction completed by the end of 2018 have increased throughput of vehicles, cyclists or pedestrians  |
|                              | Source Vehicle, pedestrian and/or cyclist counts  |
| Reporting                    | Forum Cabinet   |
|                              | Start date 2017   |
|                              | Frequency Annually  |
|                              | End date 2023   |
| Responsibility for reporting | Name Kevin Devlin   |
|                              | Position CEO  |
|                              | Organisation Level Crossing Removal Authority   |

|               |   |
|---------------|---|
| <b>KPI 2:</b> | <b>Reliability of travel times on the road and rail network</b>   |
| Measure 1:    | Standard deviation of travel times from specified origin to destination during specified time period through the level crossing which are directly attributable to the level crossing removal   |
|               | Baseline Existing conditions  |
|               | Target 100% of sites with boom gate closures of more than 25% of the AM peak will have an improvement to the reliability of travel time following removal of level crossings. Specific details of origin and destinations and time periods to be determined in project proposals. |
|               | Interim target 100% of sites completed by 2018 with boom gate closures of more than 25% of the AM peak will have an improvement to the reliability of travel time   |
|               | Source Travel time surveys  |
| Measure 2:    | Average variability in train punctuality directly attributable to the level crossing  |
|               | Baseline Existing conditions  |
|               | Target 100% of sites will have an elimination of passenger waiting minutes as a result of signal faults at the level crossing following removal of level crossings  |
|               | Interim target 100% of sites completed by 2018 will have an elimination of Passenger Weighted Minutes as a result of signal faults at the level crossing  |
|               | Source MTM signal fault data  |
| Reporting     | Forum Cabinet   |
|               | Start date 2017   |
|               | Frequency Annually  |

|                              |              |                                  |
|------------------------------|--------------|----------------------------------|
| Responsibility for reporting | End date     | 2023                             |
|                              | Name         | Kevin Devlin                     |
|                              | Position     | CEO                              |
|                              | Organisation | Level Crossing Removal Authority |

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|---|---|--|
| <b>KPI 3: Public transport network improvements</b> |   |  |
| Measure 1:  | Percentage of the line with level crossing removed as a result of the LXP                   |  |
|   | Baseline  | Existing conditions  |
|   | Target  | Dandenong: 100%, Pakenham: 55%, Cranbourne: 73%, Glen Waverley: 33%, Belgrave: 44%, Lilydale: 44%, Hurstbridge: 13%, South Morang: 11%, Upfield: 13%, Craigieburn: 29%, Sunbury: 38%, Altona Loop: 17%, Williamstown: 25%, Werribee: 27% |
|   | Interim target  | 100% of the rail line between Caulfield and Dandenong grade separated by 2018  |
|   | Source  | LXRA   |
| Measure 2:  | Road based public transport service punctuality in a defined area around the level crossing |  |
|   | Baseline  | Existing conditions  |
|   | Target  | 100% of sites with road based public transport will have improved punctuality of road based public transport (i.e. an increase in the number of services that are on time or not as late) following removal of level crossings           |
|   | Interim target  | 100% of sites with road based public transport completed by 2018 will have improved punctuality of road based public transport   |
| Reporting   | Source  | PTV  |
|   | Forum   | Cabinet  |
|   | Start date  | 2017   |
|   | Frequency   | Annually   |
| Responsibility for reporting                        | End date  | 2023   |
|   | Name  | Kevin Devlin   |
|   | Position  | CEO  |
|   | Organisation  | Level Crossing Removal Authority   |

|                                     |  |   |
|-------------------------------------|--|---|
| <b>KPI 4: Economic productivity</b> |  |   |
| Measure 1:                          | Access to labour markets for National Employment Clusters that are constrained by the level crossing |   |
|                                     | Baseline   | Existing conditions   |
|                                     | Target   | 100% of National Employment Clusters will have improved access to labour markets following the removal of level crossings |
|                                     | Source   | 2021 VITM modelling results   |
| Reporting                           | Forum  | Cabinet   |
|                                     | Start date   | 2023  |
|                                     | Frequency  | Once  |
|                                     | End date   | 2023  |
| Responsibility for reporting        | Name   | Kevin Devlin  |
|                                     | Position   | CEO   |
|                                     | Organisation   | Level Crossing Removal Authority  |

## Benefit 2: Better Connected, liveable and thriving communities

### KPI 1: Local area amenity

|                              |  |   |
|------------------------------|--|---|
| Measure 1:                   | Percentage of community members satisfied with local amenity as a result of the level crossing removal |   |
|                              | Baseline   | Existing conditions   |
|                              | Target   | At least 60% of survey respondents at each site are satisfied with the changes as a result of the level crossing removal  |
|                              | Interim target   | At least 60% of survey respondents at each site are satisfied with the changes as a result of the level crossing removal completed by 2018 - to be assessed within 12 months of construction completion |
| Reporting                    | Source   | Community surveys   |
|                              | Forum  | Cabinet   |
|                              | Start date   | 2017  |
|                              | Frequency  | Annually  |
| Responsibility for reporting | End date   | 2023  |
|                              | Name   | Kevin Devlin  |
|                              | Position   | CEO   |
|                              | Organisation   | Level Crossing Removal Authority  |

### KPI 2: Infill land development around rail corridors

|                              |  |  |
|------------------------------|--|--|
| Measure 1:                   | Integrated development opportunities in a defined area around the level crossing as a result of the level crossing removal |  |
|                              | Baseline   | Existing conditions  |
|                              | Target   | All sites identified with integrated development opportunities at the Project Proposal stage will achieve an increase in residential units and/or let-able retail/business floor space |
| Reporting                    | Source   | Planning permits approved within rail corridors  |
|                              | Forum  | Cabinet  |
|                              | Start date   | 2022   |
|                              | Frequency  | Once   |
| Responsibility for reporting | End date   | 2023   |
|                              | Name   | Kevin Devlin   |
|                              | Position   | CEO  |
|                              | Organisation   | Level Crossing Removal Authority   |

**KPI 3: Access to jobs, education and services**

|                              |  |  |
|------------------------------|--|--|
| Measure 1:                   | Average time to access employment from different locations as a direct result of the level crossing removal                              |  |
|                              | Baseline   | Existing conditions  |
|                              | Target   | 100% of sites will improve access to jobs, education and services. Site specific reduced average time, to access these areas following removal of level crossing to be determined in project proposals |
| Measure 2:                   | Source   | 2021 VITM modelling results  |
|                              | Access to local activity centre and major services within a specified number of minutes as a direct result of the level crossing removal |  |
|                              | Baseline   | Existing conditions  |
|                              | Target   | 100% of sites will improved access to local activity centres and major services. Site specific travel time to be improved following removal of level crossing to be determined in project proposals    |
| Reporting                    | Source   | 2021 VITM modelling results  |
|                              | Forum  | Cabinet  |
|                              | Start date   | 2022   |
|                              | Frequency  | Annually   |
|                              | End date   | 2023   |
| Responsibility for reporting | Name   | Kevin Devlin   |
|                              | Position   | CEO  |
|                              | Organisation   | Level Crossing Removal Authority   |

**KPI 4: Public transport intermodal connectivity**

|                              |  |   |
|------------------------------|--|---|
| Measure 1:                   | Distance and travel time between collection and drop off points in a defined area around the level crossing that are directly attributable to the level crossing removal |   |
|                              | Baseline   | Existing conditions   |
|                              | Target   | 100% of sites have reduced distance and/or travel time between collection and drop off points                   |
|                              | Interim target   | 100% of sites completed by 2018 have reduced distance and/or travel time between collection and drop off points |
| Reporting                    | Source   | Project proposal design plans   |
|                              | Forum  | Cabinet   |
|                              | Start date   | 2016  |
|                              | Frequency  | Annually  |
|                              | End date   | 2023  |
| Responsibility for reporting | Name   | Kevin Devlin  |
|                              | Position   | CEO   |
|                              | Organisation   | Level Crossing Removal Authority  |

## Benefit 3: Safer communities

### KPI 1: Frequency and severity of incidents

|                              |   |  |
|------------------------------|---|--|
| Measure 1:                   | Number of near miss incidents, fatal and serious injury crashes in a defined area around the level crossing as a result of works undertaken as part of the level crossing removal |  |
|                              | Baseline  | Existing conditions  |
|                              | Target  | 100% of sites have zero crashes and near miss incidents involving trains as a result of the level crossing removal and no negative safety outcomes as a result of the level crossing removal works.    |
|                              | Interim target  | 100% of sites completed by 2018 have zero crashes and near miss incidents involving trains and 100% of sites have no negative safety outcomes, to be assessed 3 years after completion of construction |
| Reporting                    | Source  | RCIS, ONRSR  |
|                              | Forum   | Cabinet  |
|                              | Start date  | 2019   |
|                              | Frequency   | Annually   |
| Responsibility for reporting | End date  | 2023   |
|                              | Name  | Kevin Devlin   |
|                              | Position  | CEO  |
|                              | Organisation  | Level Crossing Removal Authority   |

### KPI 2: Reduce exposure to risk

|                              |   |   |
|------------------------------|---|---|
| Measure 1:                   | Improved ALCAM risk score at the level crossing |   |
|                              | Baseline  | Existing conditions   |
|                              | Target  | 100% of sites have an ALCAM risk score of zero                  |
|                              | Interim target                                  | 100% of site completed by 2018 have an ALCAM risk score of zero |
| Reporting                    | Source  | VicTrack ALCAM  |
|                              | Forum   | Cabinet   |
|                              | Start date                                      | 2016  |
|                              | Frequency                                       | Annually  |
| Responsibility for reporting | End date  | 2023  |
|                              | Name  | Kevin Devlin  |
|                              | Position  | CEO   |
|                              | Organisation                                    | Level Crossing Removal Authority                                |

### Responsibility for delivering the benefits

Investor: Level Crossing Removal Authority  
Facilitator: David Cochrane  
Accredited Facilitator: Yes

Version No: 2.0  
Initial workshop: 09/07/2015  
Last modified by: Mozelle Morrison 04/01/2016  
Template version: 5.0

Kevin Devlin

CEO Level Crossing Removal Authority

06/01/2016